

安徽海螺水泥股份有限公司 ANHUI CONCH CEMENT COMPANY LIMITED

(a joint stock limited company incorporated in the People's Republic of China) (Stock Code: 00914)

LIST OF DIRECTORS AND THEIR ROLES AND FUNCTIONS

The members of the board ("Board") of directors ("Director(s)") of Anhui Conch Cement Company Limited are set out below:

EXECUTIVE DIRECTORS

Mr Gao Dengbang (Chairman) Mr Wang Jianchao (Deputy Chairman) Mr Wu Bin Mr Li Qunfeng

NON-EXECUTIVE DIRECTOR

Mr Ding Feng

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr Leung Tat Kwong Simon Ms Zhang Yunyan Mr Zhang Xiaorong

There are two committees established under the Board, namely, the audit committee ("Audit Committee") and the remuneration and nomination committee ("Remuneration and Nomination Committee"). The membership of these committees are set out below:

Director	Audit Committee	Remuneration and Nomination Committee
Mr Leung Tat Kwong Simon	М	С
Ms Zhang Yunyan	М	М
Mr Zhang Xiaorong	С	М

Notes:

C - Chairman of the relevant Board committee

M – Member of the relevant Board committee

Wuhu City, Anhui Province, the PRC 25 March 2021